



ArcelorMittal

ArcelorMittal Europe Fact book 2025



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About ArcelorMittal

ArcelorMittal is one of the world's leading integrated steel and mining companies, with **125,416** employees of **143** nationalities in more than **60** countries, and steel-making operations in **15** countries.

ArcelorMittal is the leader in all major global steel markets including automotive, construction, household appliances, and packaging, with world-class research and development and outstanding distribution networks.

ArcelorMittal offers geographical breadth, product diversity and raw-material security.

In 2024, approximately **38%** of its crude steel was produced in the Americas, **53%** in Europe and **9%** in other countries, including South Africa and Ukraine. At ArcelorMittal, our goal is to help build a better world by developing smarter steels for people and planet.

Since the company was founded, we have aimed to align all of our activity against four values: safety, sustainability, quality, and leadership.

Each of these values stands on a foundation of health and safety.

Smarter steels
for **people**
and **planet**



Climate action

As Europe's largest steelmaker, ArcelorMittal has a significant role to play in enhancing the sustainability of our industry.

Given the slower than expected progress on all aspects of the energy transition, it is to be expected that decarbonisation progress in the next five years is likely to be on the steelmaking side, rather than ironmaking. Both green hydrogen and CCS are increasingly looking like post-2030 solutions. In the meantime, we are continuing with engineering work, as well as analysing a phased approach that would first start with constructing electric arc furnaces, which can also be fed with scrap steel to significantly reduce emissions.

In summary, we will remain focused on:

- Meeting growing demand with sustainable and competitive investments
- Championing policy that will support accelerated progress, protecting from carbon leakage and resource shuffling
- Continuing to develop all technologies that support green iron and steelmaking
- Growing our offer of climate solutions
- Preparing for a quick scale-up when the tipping point comes.

While ArcelorMittal prepares to decarbonise its steelmaking activities at scale, low carbon-emissions steel has been in production for four years. XCarb®, launched in 2021, brings together ArcelorMittal's reduced and low carbon-emissions products and steelmaking activities, as well as wider initiatives and green innovation projects, into a single effort focused on achieving demonstrable progress towards net-zero steel. Our industry-first XCarb® steel certificates are the result of decarbonisation efforts upstream of the blast furnace operations. They allow customers to reduce their Scope 3 emissions. XCarb® recycled and renewably produced is a brand applied to steels produced in ArcelorMittal's electric arc furnaces (EAFs) using renewable electricity and high levels of scrap.

XCarb®
Towards net zero steel



Research & development

Operating globally for all customers and business units, ArcelorMittal Global R&D is a cornerstone of sustainable development and ensures a constantly evolving and expanding portfolio of ArcelorMittal products.



1,650
full-time researchers



14
research and development
sites in nine countries around
the world



US\$285
million spending in 2024,
of which around 83% was
spent in Europe

About ArcelorMittal Europe



48,544
employees*



67
nationalities



US\$29,952
million sales*



28.7 million tonnes
steel shipments*

* in 2024

Markets we serve



For more info, visit
europe.arcelormittal.com/fabricoflifecity



What we do

ArcelorMittal Europe – Flat Products is the largest producer of flat steel in Europe. The business produces hot and cold rolled coils, coated products, tinplate, plate, hot dip galvanised products, and enamelled and electrical steels.

Flat Products has 8 integrated and mini-mill sites located in five countries. It sells to a wide range of industries including packaging, general industry (civil engineering, construction, domestic appliances, oil & gas, renewable energies, yellow & green goods), and automotive. ArcelorMittal's advanced high strength steel (AHSS) and electrical steel solutions are helping car manufacturers on the road to e-mobility.

ArcelorMittal Europe – Long Products operates 27 production sites in ten countries and is a leader in the manufacture of sections, sheet piles, rails, quality wire rod, rebars, and bars.

Sections and Merchant bars offers the widest selection of sections – from small to jumbo.

Rails & Special Sections as a leading rail producer, offers a wide portfolio of solutions for railways, subways, tramways, light-rail tracks, crossings, crane rails and rail components. We are also able to provide other special products such as cathode bars, track shoes and mining sections.

Sheet Piling is the world leader in sheet piling technology, offering a complete foundation solution from the concept stage to project execution. Our offer includes accessories, engineering and design support, special fabrication and finishing, and just-in-time logistics support.

Bars and rods offers a wide selection of wire rod as well as special bar quality (SBQ), and forging billet. These products are used in a range of final applications.

WireSolutions offers a diverse portfolio of low and high carbon wire products, including industrial wires, flat and shaped wires, cold heading quality wires, cold rolled wires, wire ropes, wire fencing, nails, and steel fibres for concrete reinforcement. Corrosion-resistant product solutions are WireSolutions' particular expertise.

Stelligence® is ArcelorMittal's unique, holistic, and commercial approach to the construction market. Stelligence® offers customers a complete set of construction-related products, services, and solutions.

ArcelorMittal Downstream Solutions offers processing and distribution solutions for ArcelorMittal's automotive and industrial customers in Europe. As well as distributing flat and long products, ArcelorMittal Downstream Solutions offers value-added and customised steel solutions through **Steel Service Centres Europe**. Specific solutions are dispatched through other ArcelorMittal Downstream Solutions business lines.

These include:

ArcelorMittal International, which sells a full range of products via a network of offices located around the world;

ArcelorMittal Projects, which provides complete, customised, and sustainable steel solutions, and services via three specialised, project-related business lines (Foundation Solutions, Energy Projects, and Solar Projects);

Construction, which transforms coils into finished products such as profiles, panels, and facade sidings for any kind of building;

Distribution Europe, which provides a wide range of steel, stainless steel, aluminium, and building products to small local businesses, major industrial companies, and multinationals;

and **Industeel**, which has facilities in Belgium and France and produces special steel plates and forged blocks from carbon, low-alloy, and stainless steels in thicknesses ranging from 4 to 1,200 mm.

Tubular Products is one of the most diverse producers of pipes and tubes, servicing a range of markets including energy, construction, engineering, and automotive.

Recycling: with almost 20 yards in four European countries, this business division for scrap collection and recycling is becoming a strategic asset which will ensure the sustainable continuity of our steel operations in Europe.

ArcelorMittal Powders is the Group's first entry into the additive manufacturing market as a steel powder

supplier. The company is building an industrial scale inert gas atomiser in Avilés (Spain), to produce AdamIQ™ steel powders for additive technologies such as laser powder bed fusion, binder jetting, and direct energy deposition.

Alliance Green Services (AGS) provides specialised services to the steel industry, focused on innovation to create value, increase safety, and lower environmental impact. AGS, which operates in 8 countries, has the experience, technology, and commitment to bring change to an industry with increasing pressure on carbon footprint and valorisation of residual wastes.

Investments

Following are highlights of ongoing and recently completed investments in Europe:

Europe

Dedusting filters have been installed in Poland, Spain, France and Germany, on various assets (furnaces, sinter plant, steel shop) to comply with the BAT regulation on dust emission and to improve health & safety.

Belgium

- ArcelorMittal announced the successful launch of a pilot carbon capture unit on the blast furnace off-gas at its Gent plant in Belgium, in partnership with Mitsubishi Heavy Industries, Ltd. (MHI), BHP, along with Mitsubishi Development Pty Ltd (Mitsubishi Development). The pilot will be running two test campaigns in the Gent plant. A long-term test is ongoing on blast furnace gas, a second test on off-gas from the reheating furnaces of the hot strip mill will be launched in 2025. Objective of the pilot is to assess the feasibility of full-scale deployment, which could capture a significant share of the site's emissions if successful.
- An extra desulphurisation plant has been installed at Gent's coke plant, incorporating a desorption column and Claus plant, to obtain 100% reliability and achieve compliance with Flemish environmental limits and BAT BREF.

France

- A new industrial unit in Mardyck, scheduled to begin operations in summer 2025, is set to significantly boost our electrical steel production capacity. Five state-of-the-art, digitalised production lines are being integrated into the site's existing halls. To develop these new lines, project teams have relied on ArcelorMittal's latest technologies, enabling optimised control, full connectivity across the lines, and expertise from Saint-Chély-d'Apcher to ensure the group's commitments to safety, quality, and performance.
- The tinning line #3 in Florange has been switched to a Cr-free passivation capability to comply with REACH regulations prohibiting use of Cr⁶⁺ from September 2024.

- Implementation of a ladle furnace at the Fos-sur-Mer steel plant to achieve CO₂ reduction objectives.

Germany

ArcelorMittal Germany installed thermoboxes in Bremen and Eisenhüttenstadt. These thermoboxes will be used to maintain the temperature of hot slabs during temporary storage, thus preventing the need to reheat steel and saving both energy and time. They will allow a reduction of 5.7 kt of CO₂ per year in Bremen and 5.2 kt of CO₂ per year in Eisenhüttenstadt.

Italy

In June 2024, ArcelorMittal successfully completed the acquisition of Italpannelli in Italy and Spain. Italpannelli, a renowned producer of insulated sandwich panels, operates in Ancarano (Italy) and Zaragoza (Spain). This acquisition significantly enhances ArcelorMittal Construction's panel business, as Italpannelli is one of the few companies in Europe of comparable size and quality with such strong brand recognition. ArcelorMittal Construction views this strategic move as a key step towards higher-margin products, specifically by shifting its product mix towards premium panels.

Luxembourg

- The SteelUp! project is focused on modernising the Belval steel mill, with several installations currently being upgraded to support ArcelorMittal Long Products Luxembourg's ambitious objectives. These objectives include bringing the production of semi-finished products used in Rodange closer, reducing the carbon emissions of the plant and the carbon footprint of the end-products, boosting productivity, and improving and developing the number of steel grades produced by the Belval steel plant.
- The Differdange steel mill has recycled the former Florange central dedusting system, repurposing it for continued use instead of dismantling it. The central vacuum, connected to a network of hoods, will collect dust close to production. This unique, custom-made solution can aspirate 1,200,000 m³ of air per hour and could extend to other emission sources in the future. This project will reduce our environmental

impact by decreasing diffuse emissions from the Differdange plant by 80% by 2026. This is ArcelorMittal Luxembourg's first fully environmentally focused project.

Poland

- ArcelorMittal Poland completed the project to build hydrogen furnaces in the annealing plant of Krakow. The sheets are now annealed without the use of ammonia, which will bring measurable environmental benefits in the long run – it has already reduced CO₂ emissions from the process by 50 percent.
- The modernisation of the dedusting system at the argon station in Dąbrowa Górnica involves installing a special hood above each vat to absorb dust and discharge it through a pipeline system to a bag filter. This upgrade will enable ArcelorMittal Poland to reduce its environmental impact and improve the comfort of work in the steel plant hall.

Spain

- ArcelorMittal began constructing an EAF for long products at its Gijón plant, set to produce its first heat in Q1 2026. As the first major EAF project in the company's European decarbonisation programme, it marks a key step toward low-carbon steelmaking in Asturias. The facility will produce 1.1 million tonnes of semi-finished steel annually for the plant's rail and wire rod mills. Initially, CO₂ emissions will drop by over 35%, potentially reaching a 1 million-tonne reduction annually after the transition phase.
- The mill of Olaberria revamped the exit doors of its reheating furnace, to reduce natural gas consumption, increase productivity and optimise heat recovery. The project successfully reduced gas consumption by 5.8% within the first few months, cutting CO₂ emissions by approximately 3700 tonnes/year.
- Several investments have been made in ArcelorMittal plant in Sestao to sustain our assets and strongly increase our XCarb® steel production capacity in the future. These include: the automation of the hot strip mill, the restoration of the EAF power supply, the installation of a new dust extraction system and the implementation of a new vacuum tank degasser.

Latest innovations

Our research teams make R&D the main driver of growth and a leading force for innovation within the ArcelorMittal group. Our latest innovations include:



- Our new tubular automotive component in **high-strength DP980DH** steel offers a 10% weight reduction compared to previous designs while maintaining performance, helping manufacturers meet efficiency and sustainability goals.



- Seline®** is a newly developed, environmentally friendly sealing compound for sheet piles. Made from tree resin, it improves the watertightness of sheet pile walls.



- **Advancore®** is our new cutting-edge insulating foam, renowned for its excellent thermal performance, durability, and application flexibility, even at low thicknesses. It is perfectly suited for logistics centres, commercial buildings, industrial sites, and refrigerated warehouses.



- ArcelorMittal added new **super strong beams** up to 1488kg/m (1000 lbs/ft) to its XCarb® recycled and renewably produced range. Rolling super wide flange shapes increases size, weight, and load-bearing capacity by 13%, enabling taller structures with single elements.



- The ArcelorMittal Chair received the **Constructsteel Innovation Award 2024** for their outstanding research work on wood-steel connections.

Where we are

- Sales
- Steelmaking operations
- R&D





Steel, the fabric of life

ArcelorMittal Europe's steel is used in a variety of end-market segments in Europe and beyond.



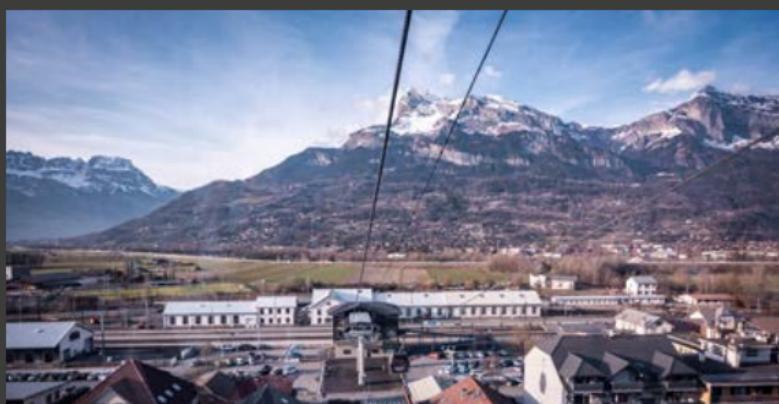
The largest beam in the world is from Luxembourg.



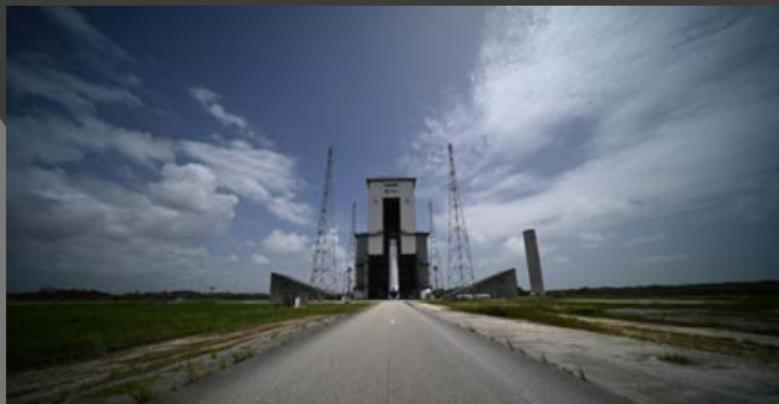
Granite® HD was used to finish the curved roof of the Tychy Municipal Stadium (Poland).



InPost Group uses low-emission XCarb® steel to produce parcel lockers (Poland).



Our XCarb® ropes in the ski lift of the Saint-Gervais Mont-Blanc resort (France).



ArcelorMittal crane rails help to launch Ariane 6 (Guyana).



EcoSheetPile™ Plus helps the Seine-Nord Europe Canal to reduce its environmental impact (France).



PANO®'s BLUESEAL® lug cap is made with our steel.



The SEIREN factory, a modern industrial facility featuring our wall and façade panels (Hungary).



XCarb® helps Bologna Airport's new car park meet high sustainability targets (Italy).



XCarb® recycled and renewably produced steel is used to manufacture Amtrol-Alfa's pressure cylinders (Portugal).



The torches, Olympic Rings, and Agitos for the Paris 2024 Games were all made with our steel.

Video corner



XCarb® recycled and renewably produced steel



ArcelorMittal Europe – Flat Products' Sestao site in a nutshell



Sheet Piles Save Lives



Discover the power of less

ArcelorMittal Multi Part Integration®

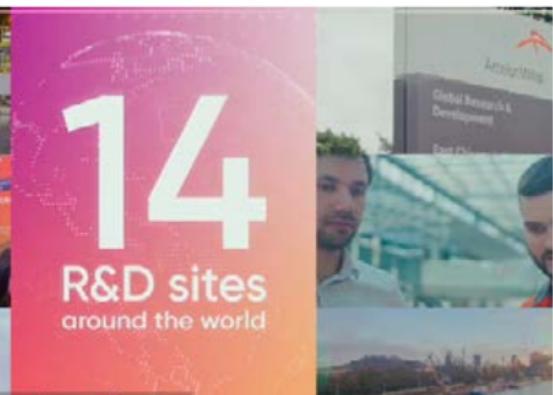


Steel Talks

Embracing the opportunity of AI



Steel Talks: Embracing the opportunity of AI



14
R&D sites
around the world

Discover ArcelorMittal Global R&D

What our customers say about us



With the XCarb® recycled and renewably produced steel, we are able to offer 'La Parisienne' as a product with a very low carbon footprint, while at the same time providing an aesthetically pleasing and competitive solution."

Julien FAISANDIER, CEO of Ateliers 3S



Magnelis® is a much more sophisticated corrosion protection solution than batch hot dip galvanisation, and ArcelorMittal's extensive testing programme gives us, and our customers, assurance that the material is durable."

Liam Tattershall, Managing Director at Solarport

“

With the right materials, design and production processes, Renault created Emblème, a demo car with an exceptional 90% reduction in CO₂ emissions – partly thanks to ArcelorMittal steel solutions.”

Pascal Tribotte, Renault Emblème Project Leader

“

We have also committed to increase the use of sustainable resources by at least half over the next three years. By using XCarb® recycled and renewably produced steel from ArcelorMittal, our division will achieve a level of 70 percent in 2024.”

*Henri Berthe, Universal Enclosure VP
at Schneider Electric*

“

In addition to our strong partnership to foster innovation, we truly appreciate the excellent technical, logistical and marketing support from Debrunner Metallservice and ArcelorMittal.”

Philippe Baur, CEO of LANZ

“

ABB people are passionate about introducing circular business models that increase the lifetime of materials and products – and collaborating with supply partners to introduce more sustainable alternatives. Customers have long counted on Kabeldon power distribution systems to provide decades of reliable and safe electricity. Now available with XCarb® steel, Kabeldon will also help them reduce their power infrastructure's environmental footprint.”

Massimiliano Cifalitti, ABB Smart Power President

“

Sustainability and innovation are inseparable and must be progressed hand-in-hand. Therefore, the collaboration with strong strategic partners at an early stage of the product development process is key to realising our ambitious goals towards a cleaner and safer environment.”

Daniele Pontarollo, Chief Procurement Officer at ZF

“

ArcelorMittal and Dahl have formed a strategic partnership to enhance the supply chain and improve the distribution of steel products. This collaboration combines ArcelorMittal's extensive production capabilities with Dahl's strong distribution network, aiming to deliver high-quality steel solutions to customers more efficiently. The partnership focuses on leveraging both companies' strengths to meet the increasing demand for advanced steel products in various industries, while also fostering innovation and sustainability within the steel sector.”

Johan Wallberg, Category Manager Industry at Dahl

“

Steel sheet piles play a vital role in flood defence and flood alleviation schemes, offering a durable, sustainable, and cost-effective solution. Their strength and resilience make them essential in protecting communities across the UK from the increasing risks of flooding.”

Andy King, Contracts Director at Ivor King – The Piling People

ArcelorMittal Europe's most recent facts and figures can be found here:

europe.arcelormittal.com



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